

Corporate Parenting Committee

Agenda

Date: Tuesday 17th March 2020
Time: 4.00 pm
Venue: Committee Suite 1,2 & 3, Westfields, Middlewich Road,
Sandbach CW11 1HZ

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and in the report.

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

1. **Apologies for Absence**

2. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary and non-pecuniary interests in any item on the agenda.

3. **Minutes of Previous Meeting** (Pages 3 - 6)

To approve the minutes of the meeting held on 21 January 2020.

4. **Corporate Parenting Update from Elected Members**

To receive a verbal update from members of the Committee.

5. **Input from Children and Young People**

To receive an update on participation with children and young people.

6. **Preparation for Adulthood Annual Report** (Pages 7 - 18)

To consider a report on the progress, impact and developments in relation to Pledge 5 - 'We will prepare young people for adulthood'.

Contact: Diane Moulson
Tel: 01270 686476
E-Mail: diane.moulson@cheshireeast.gov.uk

7. **Children's Homes Mobilisation** (Pages 19 - 24)

To receive an update report on the Children's Home commission.

8. **Corporate Parenting Update Report and Scorecard** (Pages 25 - 36)

To consider the update report and corporate parenting scorecard for Quarter 3.

THERE ARE NO PART 2 ITEMS

Membership: Councillors R Bailey, J Barber, M Beanland, J Buckley, C Bulman, P Butterill, S Edgar, K Flavell (Chairman), S Holland, J Saunders (Vice-Chairman) and M Warren.

CHESHIRE EAST COUNCIL

Minutes of a meeting of the **Corporate Parenting Committee**
held on Tuesday, 21st January, 2020 at Committee Suite 1,2 & 3, Westfields,
Middlewich Road, Sandbach CW11 1HZ

PRESENT

Councillor K Flavell (Chairman)
Councillor J Saunders (Vice-Chairman)

Councillors J Barber, J Buckley, C Bulman, S Edgar, S Holland, A Moran (for Cllr Butterill) and M Warren

Officers in attendance

Gill Betton, Head of Service: Children's Development and Partnerships
Kerry Birtles, Head of Service: Cared for Children and Care Leavers
Sue Pilkington, Designated Nurse Safeguarding Children
Jacquie Sims, Director of Children's Social Care
Kayleigh Wilshaw, Service Manager: Cared for Children and Care Leavers
Julie Zientek, Democratic Services Officer

38 APPOINTMENT OF CHAIRMAN

RESOLVED – That Councillor K Flavell be appointed Chairman.

39 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillor P Butterill.

40 DECLARATIONS OF INTEREST

There were no declarations of interest.

41 MINUTES OF PREVIOUS MEETING

RESOLVED – That the minutes of the meeting held on 12 November 2019 be approved as a correct record.

42 CORPORATE PARENTING UPDATE FROM ELECTED MEMBERS

Councillors J Buckley, C Bulman and K Flavell reported that they had attended the STAR celebration day at Tatton Park, which had recognised and celebrated the achievements of cared for children and care leavers.

Officers' contact details were to be shared with Members, to facilitate the completion of DBS checks.

Some pen profiles and options for engagement forms had been completed. Paper copies were circulated to Members, who were asked to complete any outstanding information and send it back as soon as possible. Pen profiles would be put into the correct format by the unit coordinators and sent to Members for final approval prior to being shared with young people. Officers were to collate the options for engagement responses and they would ensure that everyone had the opportunity to engage in different areas.

43 INPUT FROM CHILDREN AND YOUNG PEOPLE

Around 300 children, young people and their carers had attended the STAR celebration day at Tatton Park, and the feedback had all been positive.

The Head of Service: Cared for Children and Care Leavers reported that she had recently attended 'My Voice', the Children in Care Council. They had discussed the outcome of the Ofsted inspection, and the young people had stated that their biggest wish was to be involved in their care plans. They had also discussed the document produced by TACT, which recognised that the language of the care system sometimes created stigma and barriers for understanding, and suggested alternative terminology.

44 THE HEALTH OF CARED FOR CHILDREN AND YOUNG PEOPLE ANNUAL REPORT 2018-19 (DEEP DIVE ON PLEDGE 4 - IMPROVE HEALTH AND WELLBEING)

The Committee considered the above report, which outlined the delivery of health services to children in the care of Cheshire East Council during the period 1 April 2018 to 31 March 2019. The report reviewed performance indicators, clinical work undertaken by the Wirral Community Health and Care NHS Foundation Trust Cared for Children Health Team, service improvements and plans for further development.

During the discussion and in response to points raised by the Committee it was reported that:

- The reported drop in the percentage of Cheshire East cared for children who had visited a dentist was partly attributable to the way in which the data was recorded. A more accurate method of reporting was being explored.
- It was recognised that the figures for the completion of Review Health Assessments for Cheshire East cared for children placed out of area were unacceptably low in the second half of 2017-2018 and the first half of 2018-19. However, there was a significant improvement during Quarters 3 and 4, and work was continuing to continue this improvement.

- Young people were engaging with the Care Leavers Health Passports, but the current A4 paper format was not popular. It was intended to review the health passport document during 2019-2020, to ensure that it remained relevant and useful.
- With respect to emotional wellbeing, there were long waiting lists for talking therapies. To address immediate need, personal advisors could refer young people to a part-time emotional wellbeing personal advisor and a full time emotional wellbeing practitioner from Pure Insight.
- Most requests for Initial Health Assessments were submitted within the statutory target of 48 hours, and all requests were sent within 6 days. A review of the arrangements for Initial Health Assessments was a priority for 2019-2020, to ensure that all children entering care had their health care needs identified and met in a timely way.

RESOLVED - That the report be noted.

45 OUTCOME OF CHESHIRE EAST OFSTED INSPECTION OF LOCAL AUTHORITY CHILDREN'S SERVICES (ILACS)

The Committee considered a report and received a presentation regarding the outcome of the Ofsted inspection of Cheshire East Council's children's social care services, which had been undertaken between 11 and 29 November 2019. The report and presentation also outlined the proposed actions to ensure that improvements were made in the areas for development identified in the Ofsted report.

In response to points raised by Committee Members it was reported that:

- With respect to the delays in pre-proceedings, there was to be a joint evaluation with legal services by February 2020.
- The time taken to identify risks and take children into care when risks were chronic rather than acute, and they were not at risk of immediate harm, could be days or a number of weeks.
- Local authorities had a responsibility to ensure the safety of children who were home educated, and they were visited annually.
- The full action plan would be considered by the Children and Families Overview and Scrutiny Committee.

RESOLVED - That the report be noted.

46 CORPORATE PARENTING UPDATE AND SCORECARD

The Committee considered a report regarding national and local developments in relation to cared for children and young people and care

leavers. The report aligned with the pledges of the Corporate Parenting Strategy.

The report also provided an update on performance measures in quarter 2 of 2019-20, and detailed areas of concern and what was being done to address them.

During the discussion it was reported that the average number of days between placement order and match with adoptive family was marked red because it had increased. The number of adopters had decreased but it was now increasing. Family finding was undertaken by the regional adoption agency, which worked very hard.

RESOLVED - That the report be noted.

The meeting commenced at 4.00 pm and concluded at 5.30 pm

Councillor K Flavell (Chairman)



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Key Decision N

Date First
Published: N/A

DECISION REPORT

Corporate Parenting Committee

Date of Meeting: 17 March 2020

Report Title: Preparation for Adulthood Annual Report

Portfolio Holder: Cllr Kathryn Flavell, Portfolio Holder for Children and Families

Senior Officer: Mark Palethorpe, Executive Director of People

1. Report summary

- 1.1. The Corporate Parenting Strategy sets out five pledges to our cared for children and care leavers. Over the year, the Corporate Parenting Committee focuses on each one of the five pledges.
- 1.2. Pledge Five of the Strategy is that 'We will prepare young people for adulthood'. This report updates the Committee on progress, impact and developments in relation to this pledge.

2. Recommendation/s

- 2.1. Corporate Parenting Committee is asked to:
 - 2.1.1. Note the contents of the report.

3. Reasons for Recommendation/s

- 3.1. The Corporate Parenting Committee is an advisory group to the Cabinet and, as such, needs to be aware of any national or local issues that are likely to impact on cared for children and care leavers. The Corporate Parenting Committee needs to be able to scrutinise and challenge performance to improve outcomes for cared for children and young people.

4. Other Options Considered

4.1. None; this is an annual report.

5. Background

5.1. This update report aligns with the pledges of the Corporate Parenting Strategy. The Strategy is being reviewed by the service to reflect subtle changes in officer and member leadership and to specifically evaluate the achievements to date and outline actions for the future.

6. Implications of the Recommendations

6.1. Legal Implications

12.1.1 There are no legal implications as a result of this report recommendation.

6.2. Financial Implications

12.2.1 There are no financial implications as a result of this recommendations of this report.

6.3. Equality Implications

12.3.1 There are no equality implications as a result of this paper.

6.4. Human Resources Implications

12.4.1 There are no direct human resource implications of this report.

6.5. Risk Management Implications

12.5.1 Cared for children and care leavers are a vulnerable group that are at risk of a number of factors, including poor education and training, health, safeguarding and transition into adulthood; the Corporate Parenting Strategy prioritises these areas.

6.6. Rural Communities Implications

12.6.1 There are no direct rural communities' implications of this report.

6.7. Implications for Children & Young People/Cared for Children

12.7.1 The contents of this report have implications for care leavers, who are some of Cheshire East's most vulnerable children.

6.8. Public Health Implications

12.8.1 There are no direct implications for public health.

6.9. Climate Change Implications

12.9.1 There is a commitment to ensure that Cheshire East care leavers live as close to their home community as possible, wherever this is safe to do so. This will ensure that children can continue to feel connected to their families and local community. It also reduces the geographical footprint of children, families and staff as travel is reduced.

13. Ward Members Affected

13.1. Although the number of Cheshire East care leavers is relatively small, they are a vulnerable cohort, who live across Cheshire East and in other local authority areas.

14. Consultation & Engagement

14.1. Care Leavers are regularly consulted and engaged in activities and services which affect them.

15. Access to Information

15.1. None.

16. Contact Information

16.1. Any questions relating to this report should be directed to the following officer:

Name: Sam Ankers
Job Title: Team Manager, Care Leavers Service
Email: Sam.Ankers@cheshireeast.gov.uk

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Preparation for Adulthood Annual Report

**Sam Ankers - Team Manager, Care
Leavers Service**

April 2019 – March 2020

Introduction

This report updates the previous Care Leavers Annual Report that was presented to Corporate Parenting Committee in March 2019. This report is now aligned with the Corporate Parenting Operational Group and its subgroups, where Preparing for Adulthood is subgroup 5 and a key priority within the strategy. The subgroup meets bi-monthly and consists of representatives from Children's Services, Safeguarding, The Children's Society, Housing, The Participation Team, Youth Support Services and the Fostering Service.

The purpose of the subgroup is to ensure that all Cheshire East Cared for Children and Care Leavers are supported with the transition from childhood into adolescence. It ensures that preparation for adulthood is high on the agenda for these services at all times. Service representatives are able to engage in meaningful discussions about how we can make changes to our collective delivery model in achieving even better outcomes for children and young people and care experienced adults.

Preparing Cared for Children and Care Leavers for adulthood is no simple process. Take into consideration traumatic early childhood experiences which can affect a young person's readiness to be independent and then mix this with challenging timescales that come far too early for care-experienced young people and the impact is considerable. Most care experienced young people are faced with pressures of adulthood at a much earlier age than most of their peers whom experience stability and live within their family of origin.

Background

In last year's report Cheshire East supported 234 Care Leavers. At the same time this year we currently support 269 young adults. This increase has come from more young people being accommodated and an increased number of Care Leavers returning for a service post 21 years of age, under the new 21-25 duties from the Children & Social Work Act 2017. The service is agile and able to respond to the differing needs of this cohort.

In this report I will discuss those areas which support our children and young people and how they are working and will also relate it to the completed actions in the Corporate Parenting Strategy Action Plan.

Independence Packs

Our Bronze, Silver, Gold and Platinum Independence packs are well established and well known now throughout the local authority. Social Workers, Personal Advisors and Foster Carers complete them regularly with their children & young people to increase their knowledge and experience of self-care and independence tasks. The aim is for the bronze pack to now start with Cared for Children from 14 years and up. The tasks within the bronze pack are achievable for that age group and preparing for adulthood should not wait until the young person becomes a care-leaver.

There is now twice per annum training around independence for our Foster Carers. Feedback from the training has been hugely positive and it is run in partnership between the Care Leavers Service, Safeguarding and the Fostering Service. In 2020 the training will be offered to Independent Foster Carers rather than just in-house carers, in recognition of our corporate parenting responsibility for all Cared for Children.

Tenancy Readiness Courses

The Care Leavers Service, for the past 4 years have run 3 'tenancy readiness' courses per year. These are 4 weekly courses to educate care experienced young people about the expectations and reality of having your own tenancy. They have largely been popular in previous years however last year attendance dropped even though need had been identified. We had 11 referrals into the courses however we only had two young people complete all of the course and 2 young people complete half. We have undertaken audit and subsequent reflections around this and identify that young people need to be practically supported to attend the course and occasionally for their personal advisor to sit and participate with them. With the first course due to run in March 2020 this is going to be the expectation and offer for all care experienced adults going forward.

Mentoring

Care Leavers value the support that a mentor offers them and this relationship can be lifelong and increase a young persons network of support on a more permanent basis. The commissioned relationship the care leavers service now have with Pure Insight has supported care experienced adults to transition to adulthood with the help of reliable and consistent mentors.

Pure Insight initially offered a service via National Lottery Funding but in April 2019 won the tender to offer mentoring to Cheshire East care experienced adults for the next 3 years.

They are specialists at training, recruiting and supporting volunteer to mentor across Cheshire East. They are commissioned to offer 20 mentor relationships however due to their additional funding from other areas are offering 40 mentor relationships to Cheshire East. The service is very popular with them so far receiving 67 referrals and we have 31 young people who are currently matched and receiving fortnightly 1:2:1 support from their mentor.



"I feel mentoring has helped me to know which path to take in life, work, college etc, helped to achieve, get a job, go to college and do what I want in life."

***Oliver is a great mentor and my kids love him and call him Grandad Oliver. I couldn't ask for a better person to be around my kids, thank you Oliver for being a great person."* – Young Person Feedback**

If any officers would consider becoming a mentor please email ce@pure-insight.org.uk or check the website www.pure-insight.org.uk

Support for Unaccompanied Asylum Seeking Children (UASC) & Adults and helping them prepare for adulthood.

In the past 12 months the number of current and former relevant asylum seeking children and young people has remained at a relatively consistent number. As of the 6th March 2019 we supported 39 young people seeking asylum and at the 6th of February 2020 we supported 40 young people. This stable year followed two years of increasing UASC's arriving spontaneously via the M6 and surrounding roads. The offer to these young people is the same as any other cared for young person or Care Leaver however planning can be more difficult as the support we offer can change depending on the outcome and timeliness of their asylum claim with the Home Office. Some young people are granted leave to remain very quickly whereas others wait for their decision after turning 18yrs and beyond. This means that they cannot work or settle like their peers. Of the 40 young people we have 8 who are awaiting a decision, 1 young person who has been refused asylum and the rest have been granted 5 years leave to remain.

We have an excellent accommodation offer for our young people seeking asylum within Cheshire East with emergency provisions available for the day they arrive and then more independent shared accommodation options available once assessments of their needs and abilities have been completed. In the past 12 months we have had 3 of our young people who now have successfully got their own tenancy via Cheshire Home Choice and are making roots, connections and friendships in Crewe. This has followed a path of supported accommodation, advice and assistance from their Personal Advisors to make sure that their outcomes can be achieved.



In Cheshire East we are constantly thinking of creative ways to best support our young people into adulthood, one of these is the creation of a UASC Care Leaver Ambassador who has experienced the Immigration system and the support from the Local Authority. The young man who has taken this volunteer role will meet newly arrived young people to reassure them and explain his own journey and experiences. Another way to help is that in partnership with the YMCA we also run a UASC Social Evening each fortnight. It is a place where our young people can have fun, socialise, meet new friends and gather advice from keyworkers. Those in the group who are settled, working and have their own homes have inspired the younger and newly arrived young people to have aspirations for the future.



Ignition Panel & Accommodation

Accommodation is a key factor in preparing for adulthood and is frequently discussed in the subgroup. To help this, the Ignition panel has been running since 2017. The monthly panel brings together what is available locally so that our young people can make an informed choice about where they live in the future. Last financial year we had 39 young people discussed at Ignition, an increase of 4 from the previous year.

“Ignition panel gave me the chance to see what is out there and gave me a voice to tell everyone what I wanted! I am now so happy that I have got my flat” LT 17yrs.

There is ongoing work by our tenacious housing department to work with our Social Landlords through the borough to dispel myths and give them a greater understanding of care experienced young people as there were suggestions that they may have been overlooking them for tenancies. The work has been positive with many social landlords changing the way they work. However work with landlords is ongoing and there will be a conference with all social landlords in July 2020 whereby Care Leavers and the support they receive will be on the agenda. Even with these challenges we have still had many Care

Leavers move into their first home across the borough. These occasions are a time to celebrate which we do in the service. We ensure their home is in an area they choose and we help furnish and decorate it to a good standard with a setting up home allowance of £2500 for each young person.

'Staying Put' is a terminology used for when a cared for young person remains with their foster carer post 18. It is something that in Cheshire East we encourage as staying with a family in a settled and safe environment can only help a young person achieve and fulfil their potential. It also gives them the opportunity to progress to independence at a stage they choose rather than something that is placed upon them. To try and increase the number of staying put placements we offer training and a Staying Put champion in the Fostering Service. Foster Carers can be curious about the changes from caring for a child to an adult and also any financial implications so we try to address these issues before the young person reaches 18. Currently we have 13 young people in a staying put arrangement.

Accommodation

Regarding our commissioned contracts, we continue to utilise accommodation offered by Watermill House, Macclesfield (6 beds including 1 emergency) and the YMCA in Crewe (2 emergency beds and 3 ring fenced beds). These projects use their own independence programs which prepare young people to move on and be able to live independently. The contract is due to be retendered and we are currently gathering young peoples views to put a specification out to ensure we get the best possible offer that meets the needs of our young people and in recognition of the Ofsted reflections of January 2020.

Financial Support

One of the biggest challenges for our young people into adulthood is financial security and having the ability to live independently and manage this on a small income. Education and activities around budgeting happen with all our young people via independence packs and ASDAN modules. The reality of what a non working Care Leaver will receive on Universal Credit is stark when you take into consideration what they will need to purchase from this. So thrifty skills are needed. In Cheshire East we try to support and encourage our young people into work to increase their income and offer financial incentives for those not ready for work but may be in a position to do some volunteering.

The Universal Credit system also only pays people 4 weeks in arrears, meaning that when they make their application they have to wait four weeks for their first payment. They can get an advance however this means that they are immediately in debt with the DWP and their payments are decreased for the following 6 months. We do not want our young people in debt so continue to offer financial support until they receive their first payment. We are only one of a handful of Local Authorities that offer this.

We have made good links with our local DWP centres and have a joint working protocol between our services which has been in place now for 2 years. This ensures that the job coaches are aware of our young peoples needs and they will be in communication with the Personal Advisor. We have seen a reduction in benefit sanctions and less challenges having to be made to the DWP in the past 12 months. Next steps are to have a benefits champion within the Care Leavers Service who will be a conduit between both agencies. These sorts

of actions are some of our ambitions for the review of our local offer which is due to take place later this year.

Employment Education & Training (EET).

Looking for a job and finding a job is part of the process in becoming and preparing to be an adult. We are aspirational for our children and want them to be in education, employment or training. We have a dedicated EET worker within the leaving Care Team and a 16-18 EET specialist within the virtual school. These two people meet and identify our young people not in EET and make plans to get these young people into a positive activity.



As a service in September 2019 we identified a group of young people that were NEET and ran an internal 12 week program to build on their confidence, resilience and to make them aware of local opportunities. We had 9 young people consistently attend this group. Young people which were scared, reluctant and had poor self-esteem. Following the conclusion of the course 7 of them have either found work or continued onto a work placement or are volunteering! The 12 week program not only looked to make the young people work ready but it helped with life skills and communication skills which has helped with their preparation into adulthood. We are currently evaluating the course and hope to offer more in the future.

Beginning in 20/21 the care leavers service will have access to additional workers through the Journey First project which will fund additional support workers who can work creatively with high risk care leavers to re-engage them in education, training and employment.

Challenges

One of the challenges we are currently facing is supporting cared for children and care leavers that are EU Nationals and trying to get them settled status so that they can have recourse to public funds in the UK. If young people without recourse to public funds are not working at 18 they will be destitute and potentially homeless due to being unable to access social housing or benefits. These situations were rare but are happening more frequently across many local authorities. In this situation Children's Services will continue to support and accommodate until we can address their settled status in the UK. We currently support three young people in this situation. Being in limbo and being unable to settle or make a

home can be extremely unsettling for a young person and there are also substantial costs to the authority in continuing to fund placements and subsistence to this group. At times we have no control in this and await getting identification from EU consulates or await decisions from the Home Office. However there are steps we can take to reduce the impact such as identifying EU cared for young people at an earlier stage and addressing their settled status prior to them turning in 18. In some cases we can even support some young people to gain British Citizenship which would then eliminate the issue of not having recourse to public funds.

Next Steps

- In 2020 we will have a new commissioned contract for supported accommodation for our cared for young people and care-leavers – July 2020
- Review our Care Leavers Local Offer and targeted services/agencies that we feel can offer more, with a specific focus on emergency accommodation – September 2020
- Review our Autumn NEET program and look to run them annually – March 2020
- Offer more opportunities for Cared for Children and Care Leavers to work in the 'family business', ongoing via corporate parenting operational group
- Review our financial entitlements offer – September 2020
- Ensure young people have a network of support that goes beyond professionals. Utilise family network meetings and embed Signs of Safety within the Care Leavers Service.
- Improving the transitions into adult services and working closer with Adults Services via corporate parenting operational group



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Key Decision N

Date First
Published: N/A

Corporate Parenting Committee

Date of Meeting: 17th March 2020

Report Title: Children's Homes Mobilisation

Portfolio Holder: Cllr Kathryn Flavell, Portfolio Holder for Children and Families

Senior Officer: Mark Palethorpe, Executive Director of People

1. Report Summary

- 1.1. This report will update the Committee on the mobilisation of our new children's homes, which constitutes phase one of the Bespoke Care Hub Project. Bringing our children and young people back to live in Cheshire East is one of the most important priorities for the whole service, and will enable those with some of the most complex needs to reform and foster relationships and links with their families and communities.

2. Recommendations

- 2.1. We have established a strategic approach and 'direction of travel' for our Bespoke Project, which have generally been met with approval from stakeholders including most importantly, our Cared For Children. The Committee is asked to endorse the steps that have been taken thus far in making it a reality on the ground and to contribute any further aspirations and ideas as we move into the next phases of the work.

3. Reasons for Recommendations

- 3.1. The Care Hub approach will ultimately provide us with a wide range of services that will have an impact on children beyond those who will actually live in the homes. For example, it will contribute to work in the Fostering Service to improve placement stability and support for carers, and enhance the good work that Ofsted recently recognised in our 'edge of care' services. However, none of these developments will be possible unless the homes themselves are mobilised properly, with time allowed for registered managers, staff teams and young people to settle into their new working

relationships and establish a baseline level of stability. In each case therefore, we have agreed with our partners that the first and second admissions to the homes will follow each other relatively quickly, and that there will then be a period of a few weeks' consolidation before a third young person is considered for each of the groups.

4. Other Options Considered

- 4.1. The major factor in opening new homes over which both the providers (Safe Places and Horizon) and the Council have essentially no control is the timescale for registration imposed by Ofsted. Generally, they will look to register homes in 12 to 16 weeks but as has been noted elsewhere, the north-west region has a disproportionate number of new children's homes and the process can sometimes take in excess of 20 weeks here. We have therefore had little option but to open the homes in phases as outlined below.

5. Background

- 5.1. The Bespoke Project finally became a reality on 13th January when Horizon's Malbank House opened its doors. On this day, one of our furthest placed young people moved in successfully from a children's home in Oxfordshire as planned. He was followed a week later by a 15 year old boy who is a new entrant to care and for whom our long search for a foster placement had unfortunately proved fruitless. However, with this one exception, all of our planning for the Bespoke Homes has involved young people who are already in residential care in out-of-borough homes, generally at high cost.
- 5.2. At the time of writing, further developments are planned as follows:
 - Flude House at Broad Street in Crewe, which is run by Safe Places will become operational on 27th January and it is hoped that one of our most complex young people, who is currently in a residential special school will be admitted first. Thereafter it is planned that two other boys who attend the same school will move into the home to establish a group of 12-13 year old children who already know each other and who can live together locally for the foreseeable future.
 - Committee members will be aware that there is a national shortage of foster carers which has directly affected both our in-house service and the market of independent fostering agencies (IFAs). This has led to the placement of a number of younger children in residential care because we have been unable to find stable families for them. 'Step-down' to foster care will be one of the cornerstones of the Bespoke Project and we therefore intend to use Victoria Lodge in Macclesfield as the initial base for this work. This home had stood empty since early

2017 and therefore required more renovation than either the provider or the Council had originally anticipated; as a result it is likely that registration will be delayed until sometime in May. However, three of our younger children have already been provisionally identified to move into the home with a view to preparing them for life in a foster family.

- Horizon's other home is in Macclesfield and when it has been registered by Ofsted, it is intended that two of our young people who are both keen to return to Cheshire East and are currently amongst our highest cost agency placements will be the first to be admitted.
- The Council's contract with Keys Group to run Claremont in Crewe ends on 31st March and will not be extended. Only one 16 year old young person is living there and we are currently considering a number of options with him and his family.

6. Implications of the Recommendations

6.1. Legal Implications

6.1.1. There are no identified legal implications at this point.

6.2. Finance Implications

6.2.1. Reducing our dependence on the agency residential market will have a significant impact on the placement budget for Cared For Children; for example the combined cost of the two homes referred to in the final bullet point above exceeds £10k per week.

6.3. Policy Implications

6.3.1. No policy implications have been identified.

6.4. Equality Implications

6.4.1. Sadly, it is well known that Cared For Children are disadvantaged in many ways and that they can generally expect poorer outcomes than their counterparts in the general population. Across all our services, we are working hard to close this gap and we believe that Bespoke will play a key role in delivering this aim.

6.5. Human Resources Implications

6.5.1. There are no HR implications at this stage. Claremont staff are not employed by the Council and these considerations will be addressed by Keys Group.

6.6. Risk Management Implications

6.6.1. The opening of new residential services is not without risk in terms of further poor outcomes for young people and the potential for disruption in local communities. We believe that strong leadership, engagement with stakeholders and neighbours, and the phased approach outlined above will mitigate these concerns.

6.7. Rural Communities Implications

6.7.1. There are no direct implications for rural communities.

6.8. Implications for Children & Young People/Cared for Children

6.8.1. There has been much press and political interest in recent months about the placement of cared for children far from home and Cheshire East's performance in this regard is currently around the national average. Our new homes will make a genuine difference in this respect and will we believe, lead to significantly better outcomes for some of our most complex young people. At the same time, even planned moves have the potential to be disruptive and in particular, we are working closely with colleagues in the Virtual School to ensure that every young person who returns to Cheshire East also has an appropriate level of full-time education.

6.9. Public Health Implications

6.9.1. Improved outcomes for cared for children can only have a positive impact on their health and wellbeing.

6.10. Climate Change Implications

6.10.1. Our first admission of a young person to the Bespoke Project means that a social worker, an IRO and a family will no longer have to drive to Oxfordshire to undertake visits and reviews; every move of this kind will contribute to reducing the Council's carbon footprint.

7. Ward Members Affected

7.1. The members for wards in which our children's homes are located have been informed of developments as the project has unfolded.

8. Consultation & Engagement

8.1. Three of the four homes are in residential areas and both providers have consulted with neighbours about their plans.

9. Access to Information

9.1. There are no supporting documents.

10. Contact Information

10.1. Any questions relating to this report should be directed to the following officer:

Name: Steve Nevitt

Job Title: Service Manager Resources

Email: steve.nevitt@cheshireeast.gov.uk



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Key Decision N

Date First
Published: N/A

DECISION REPORT

Corporate Parenting Committee

Date of Meeting: 17 March 2020

Report Title: Corporate Parenting Update Report and Scorecard

Portfolio Holder: Cllr Kathryn Flavell, Portfolio Holder for Children and Families

Senior Officer: Mark Palethorpe, Executive Director of People

1. Report summary

- 1.1. This report provides an update to the Corporate Parenting Committee on national and local developments in relation to cared for children and young people and care leavers.

2. Recommendation/s

- 2.1. Corporate Parenting Committee is asked to:
2.1.1. To note the contents of the report. To provide support and challenge the local authority actions in respect of the report.

3. Reasons for Recommendation/s

- 3.1. The Corporate Parenting Committee is an advisory group to the Cabinet and, as such, needs to be aware of any national or local issues that are likely to impact on cared for children and care leavers. The Corporate Parenting Committee needs to be able to scrutinise and challenge performance to improve outcomes for cared for children and young people.

4. Other Options Considered

- 4.1. None; this is an update report.

5. Background

- 5.1. This update report aligns with the pledges of the Corporate Parenting Strategy. The Strategy is being reviewed by the service to reflect subtle changes in officer and member leadership and to specifically evaluate the achievements to date and outline actions for the future.

6. Pledge 1 - Being a Good Corporate Parent

Business as Usual

- 6.1. It has been agreed at the Corporate Parenting Operational Group that 'Being a Good Corporate Parent' is a priority for all officers in any part of the service. As the Corporate Parenting Strategy has been in place since 2018 and subgroups are well embedded, there will no longer be a separate meeting with a singular focus on this. Rather each subgroup, in other forums, will drive actions relating to their priority and the impact to the objective of 'Being A Good Corporate Parent'.
- 6.2. Officers have been keen for several years to strengthen the connections between Elected Members and Cared For Children and Care Leavers and so make you aware that planning for our annual celebration event is underway. Consultation with children and young people and feedback from the 2019 event is forming these arrangements. Any support that could be offered from members in the planning or implementation of this would further strengthen relationships.

7. Pledge 2 – We will improve education, employment and employment outcomes.

- 7.1. As Corporate Parents we continue to be ambitious around achieving the very best outcomes for children and young people in relation to their education, training and employment. At the end of 2019 the Care Leavers Service and the Virtual School ran a 12 week NEET (Not in Education, Employment or Training) programme whereby Care Leavers supported a homelessness project with a personal goal of re-engaging in education. From a total of 12 young people, nine successfully completed the course and have remained engaged in education.
- 7.2. The Care Leavers Service will be strengthened further within the next 12 months by the resources allocated from the Journey First project. This will see additional keyworker capacity to work with our most vulnerable Care Leavers in being creative in re-engaging them in education, training and employment. The funding will be available over

a three year period which will offer consistency in relationships, a key driver for Care Leavers.

- 7.3. A new Deputy Head has been appointed to support Virtual Head Laura Rodgerson in the delivery of statutory functions to cared for children and previously cared for children, as Lauras role has developed and is now responsible for SEND service.

8. Pledge 3 - Achieving Permanence and Keeping Children Safe Being a Good Corporate Parent

Placement Stability

- 8.1. The Cared for Children Team and the Safeguarding Unit facilitate monthly joint performance challenge sessions whereby retrospective analysis of unplanned placement changes are scrutinised. The information gathered from these sessions forms part of the feedback that shapes projects such as the recommission of the 16+ accommodation offer. Placement stability is one of the focus areas within the service, this focus was validated during the last Ofsted inspection as a positive area.

Bespoke Childrens' Homes

- 8.2. Committee will be aware of the plans in place to mobilise and deliver four children's residential homes in Cheshire East. I am pleased to share that two of our homes are now Ofsted registered and have three young people living there, with a mobilisation subgroup that is aspirational and has plans to care for some of our most complex children.
- 8.3. All four homes are planned to be operational by May 2020 (subject to Ofsted registration) and these will house 14 places for Cheshire East children to reside in their home communities and receive the very best care to achieve their personal goals.

Fostering – Mockingbird

- 8.4. The implementation of our Mockingbird constellations is well underway in consultation with the Fostering Network. The Head of Service for Fostering, Keith Martin, and the Director of Childrens Social Care, Jacque Sims, have been engaging with foster carers within recent months in order to continue to take the service forward, and part of this exploration has identified that there are some carers in Cheshire East who provide similar support to that identified within the Mockingbird

model. This gives reassurance that there is work to build upon and an evidence base of its benefits.

- 8.5. The Fostering Service has also commissioned an independent review of the service, which has made some recommendations about how an alternative delivery structure may assist with recruitment and retention of foster carers, a key objective within the post Ofsted Action Plan. A key decision has been reached to depart from our collaborative relationship with Foster4 and to engage on our own recruitment and assessment processes to recruit new foster carers to Cheshire East.

Foster Care Fortnight

- 8.6. Foster Care Fortnight 2020 will take place from 11-24 May. Foster Care Fortnight is the UK's biggest foster care awareness raising campaign, delivered by leading fostering charity, The Fostering Network. Established for almost 20 years, the campaign showcases the commitment, passion and dedication of foster carers. Plans to celebrate Foster Care Fortnight in Cheshire East are currently under way and will be reported to the next Committee.

9. Pledge 4 – We will Improve Health and Wellbeing Outcomes

- 9.1. The Health Annual Report was delivered to Committee in January 2020. The group have not met again in person due to some sickness in the health service, however the objectives outlined within the Strategy continue to be operationally prioritised such as Initial Health Assessments (IHAs), Review Health Assessments (RHAs) and dental checks.
- 9.2. Work is underway as part of the review of the Local Offer for Care Leavers to strengthen the Health Passport for Care Leavers to make this a more meaningful and accessible piece of their history.

10. Pledge 5 – We will prepare young people for Adulthood

- 10.1. The Care Leavers Service are currently undertaking an in-service review of the Local Offer for Care Leavers, in consultation with Care Leavers. We are planning on inviting the Ambassador for Care Leavers, Mark Riddell, back to Cheshire East to support with this transition.
- 10.2. In supporting Care Leavers in their transition for independence, and following Ofsted feedback, we are reviewing what emergency accommodation looks like for our Care Leavers. The Head Of Service

has been to visit the YMCA and Roe Street, where our emergency accommodation is provided, in order to take measures to ensure that, if in the event that a Care Leaver is required to access emergency accommodation, that a tailored approach is provided.

11. Corporate Parenting Scorecard – Quarter 3

P3.1 . Number fo children placed in internal foster care

11.1. There continue to be challenges in relation to sufficiency within internal fostering provision. An independent review of the fostering service evidenced the decision for Cheshire East to leave our collaborative relationship with Foster4 and to begin our own journey of recruitment and assessment of foster carers.

P3.2. Number of children placed in external foster care

11.2. The consequence of lack of provision internally results in a reliance on the independent fostering market. It is planned that sufficiency will improve inhouse and therefore less reliance on independent placements.

P3.5. % of children with a permanency plan endorsed at the second statutory review

11.3. Child in Need and Child protecion services continue to experience challenges in relation to achieving a plan that can be endorsed within the timescales of the second statutory review. There is a clear plan to manage this through tracking and management oversight to ensure that this can be achieved for children.

P3.17. average number of days between PO and match with adoptive family (A2)

11.4. Our timliness in relation to adoption continues to be above the national average. Our children are tracked monthly by both adoption counts and the service and it is a success measure that we have been able to place children with permanent families who have complex health and educational needs. The result for timliness is detrimnetal however the outcomes for those children a success.

P4.1. % of Initial Health Assessments requested within 48 hours

11.5. There conintues to be challenges in relation to the requests for IHAs within 48 hours. These issues are well understood and it not a problem created by the process. The services are clear that this is a priority area for improvement.

P4.2. % of IHA compleed by paediatrician within 20 days of coming into care

11.6. The process of completing the IHA by health colleagues is clear however there can be challenges because of practicalities, contact etc. This is understood from the service that this is a priority area.

12. National or legislative changes

12.1. The National Leaving Care Benchmarking Forum have developed, in consultation with Care Leavers, a Local Offer Auditing Tool which invites care leaving services to review their local offers against the best practice developments in other local authorities. The care leaving service are currently reviewing the local offer in consultation with Care Leavers and partners in order to publish an updated Local Offer in Cheshire East. This activity may well generate new requests from the Local Authority to further prioritise Care Leavers in services such as jobs in the family business etc.

12.2. Cheshire East are keen to highlight the positive practice from some of our unique and tenacious staff and foster carers. We have selected a number of individuals for nominations at the National Children and Young People Awards, which will take place in June 2020.

13. Implications of the Recommendations

13.1. Legal Implications

12.1.1 There are no legal implications as a result of this report recommendation.

13.2. Financial Implications

12.2.1 There are no financial implications as a result of this recommendations of this report.

13.3. Equality Implications

12.3.1 There are no equality implications as a result of this paper.

13.4. Human Resources Implications

12.4.1 There are no direct human resource implications of this report.

13.5. Risk Management Implications

12.5.1 Cared For Children and Care Leavers are a vulnerable group that are at risk of a number of factors, including poor education and training, health, safeguarding and transition into adulthood; the Corporate Parenting Strategy prioritises these areas.

13.6. Rural Communities Implications

12.6.1 There are no direct rural communities' implications of this report.

13.7. Implications for Children & Young People/Cared for Children

12.7.1 The contents of this report have implications for Cared For Children and Care Leavers, who are some of Cheshire East's most vulnerable children.

13.8. Public Health Implications

12.8.1 There are no direct implications for public health.

13.9. Climate Change Implications

12.9.1 There is a commitment to ensure that Cheshire East Cared For Children live as close to their home community as possible, wherever this is safe to do so. This will ensure that children can continue to feel connected to their families and local community. It also reduces the geographical footprint of children, families and staff as travel is reduced.

13. Ward Members Affected

13.1. Although the number of Cheshire East cared for children and young people is relatively small, they are a vulnerable cohort, who live across Cheshire East and in other local authority areas.

14. Consultation & Engagement

14.1. Cared For Children and Care Leavers continue to meet as My Voice to inform Corporate Parenting issues. Specifically there is a focus on feedback and engagement with Care Leavers in addressing matters such as emergency accommodation and the recommision of the 16+ accommodation for Care Leavers.

15. Access to Information

15.1. None.

16. Contact Information

16.1. Any questions relating to this report should be directed to the following officer:

Name: Kerry Birtles
Job Title: Head of Cared for Children & Care Leavers
Email: Kerry.Birtles@cheshireeast.gov.uk

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Ref	Info available from	Commentary/ Lead		Polarity	Stat Neigh Av	Nationa l Av	Target	Yr. end 18-19	Qu 1 19-20	Qu 2 19-20	Qu 3 19- 20	Qu 4 19-20	RAG	C&YP Plan Priority	Corporate Priority
General															
G1	BI Team	Kerry Birtles	Number of cared for children				400-475	485	481	517	521			2 Feel & Be Safe	Outcome 5
G2	BI Team	Kerry Birtles	Rate per 10,000 cared for children		61	64		64	63	68	68			2 Feel & Be Safe	Outcome 5
G3	BI Team	Sam Ankers	Number of care leavers					234	239	250	261			2 Feel & Be Safe	Outcome 5
Priority 1 - Being a Good Corporate Parent															
P1.1	Sue Preston	Sue Preston	Number of eligible children and young people accessing advocacy services	High is Good					36	41	42			2 Feel & Be Safe	Outcome 5
P1.2	BI Team	Karen Chan	% cared for children reviews in timescales	High is Good			97%	91%	93%	93%	94%			2 Feel & Be Safe	Outcome 5
P1.3	BI Team	Karen Chan	% of children and young people involved in their reviews	High is Good				96%	98%	97%	93%			2 Feel & Be Safe	Outcome 5
Priority 2 - Improved Education, Employment and Training															
P2.1	Laura Rogerson/ Score card	Laura Rogerson	% of cared for children accessing 2-4 yr old provision (quarterly)	High is Good			90%	100%	100%		100%			5 Best Skills & Quals	Outcome 3
P2.2	Laura Rogerson/ Score card	Laura Rogerson	Percentage of completed PEPs (Termly)	High is Good			90%	84%		86%				5 Best Skills & Quals	Outcome 3
P2.3	Laura Rogerson/ Score card	Laura Rogerson	% attendance at primary school of children in care (quarterly figure is all cared for children at month end rather than those in care for 12mths which are published figs)	High is Good			96%	92%	91%	96%	93%			5 Best Skills & Quals	Outcome 3
P2.4	Laura Rogerson/ Score card	Laura Rogerson	% attendance at secondary school of children in care (quarterly figure is all cared for children at month end rather than those in care for 12mths which are published figs)	High is Good			96%	92%	91%	96%	94%			5 Best Skills & Quals	Outcome 3
P2.5	Laura Rogerson/ Score card	Laura Rogerson	% of Primary pupils with less than 90% attendance (ytd)	Low is Good				7%	8%	10%	12%			5 Best Skills & Quals	Outcome 3
P2.6	Laura Rogerson/ Score card	Laura Rogerson	% of Secondary pupils with less than 90% attendance (ytd)	Low is Good				24%	32%	15%	19%			5 Best Skills & Quals	Outcome 3
P2.7	Laura Rogerson/ Score card	Laura Rogerson	Number of Permanent Exclusions 1/2 termly - Primary	Low is Good				0	0	0	0			5 Best Skills & Quals	Outcome 3
P2.8	Laura Rogerson/ Score card	Laura Rogerson	Number of Permanent Exclusions 1/2 termly - Secondary	Low is Good				0	0	0	0			5 Best Skills & Quals	Outcome 3
P2.9	Laura Rogerson/ Score card	Laura Rogerson	% of cared for children in good or outstanding schools	High is Good				82%	83%	86%	83%			5 Best Skills & Quals	Outcome 3
P2.10	Laura Rogerson/ Score card	Laura Rogerson	Number of children living in educational/ residential provision	Low is Good				9	10	10	9			5 Best Skills & Quals	Outcome 3
P2.11	Laura Rogerson/ Score card	Laura Rogerson	Number of 16-18 year olds in Care that are NEET (monthly)	Low is Good				13	14	17	21			5 Best Skills & Quals	Outcome 3
P2.12	Laura Rogerson/ Score card	Laura Rogerson	Number of 16-18 year old Care leavers that are NEET	Low is Good				12	11	0	3			5 Best Skills & Quals	Outcome 3

Ref	Info available from	Commentary/ Lead		Polarity	Stat Neigh Av	Nationa l Av	Target	Yr. end 18-19	Qu 1 19-20	Qu 2 19-20	Qu 3 19- 20	Qu 4 19-20	RAG	C&YP Plan Priority	Corporate Priority
P2.13	Sam Ankers	Sam Ankers	% of care leavers accessing Higher Education (University)	High is Good				10%	10%	10%	9%			4 Being Healthy and Making Positive Choices	Outcome 3
P2.14	Sam Ankers	Sam Ankers	Number of Cheshire East care leavers in apprenticeships (18+)	High is Good					8	9	10			4 Being Healthy and Making Positive Choices	Outcome 3
P2.15	Sam Ankers	Sam Ankers	% 19 - 21 year Care leavers NEET	Low is Good				39%	47%	44%	46%			5 Best Skills & Quals	Outcome 3
Priority 3 - Achieving Permanence and Staying Safe															
P3.1	Jacqui Hall	Jacqui Hall	Number of cared for children in internal foster care	High is Good				132	135	134	126			2 Feel & Be Safe	Outcome 5
P3.2	Jacqui Hall	Jacqui Hall	Number of cared for children in external foster care	Low is Good				133	140	147	140			2 Feel & Be Safe	Outcome 5
P3.3	Jacqui Hall	Jacqui Hall	Number of children and young people in residential care	Low is Good				33	30	31	33			2 Feel & Be Safe	Outcome 5
P3.4	Jacqui Hall	Jacqui Hall	% cared for children placed over 20 miles from home address (Cheshire East and out of borough)	Low is Good			25%	26%	27%	27%	28%			2 Feel & Be Safe	Outcome 5
P3.5	Jacqui Hall	Kerry Birtles	% of cared for children with a plan for permanence endorsed at 2nd review	High is Good				74%	65%	25%	18%			2 Feel & Be Safe	Outcome 5
P3.6	Jacqui Hall	Jacqui Hall	Number of children who have achieved permanence in foster care	High is Good				99	102	107	107			2 Feel & Be Safe	Outcome 5
P3.8	Jacqui Hall	Jacqui Hall	Number of children that moved homes in the quarter	Low is Good					69	74	91			2 Feel & Be Safe	Outcome 5
P3.9	Jacqui Hall	Jacqui Hall	Number of stability meetings held	Low is Good					14	16	7			2 Feel & Be Safe	Outcome 5
P3.10	Jacqui Hall	Jacqui Hall	Number of children placed with parents					53	48	52	57			2 Feel & Be Safe	Outcome 5
P3.11	Jacqui Hall	Jacqui Hall	Number of children in care living with Friends & Family					62	58	65	64			2 Feel & Be Safe	Outcome 5
P3.12	Jacqui Hall	Jacqui Hall	% of children ceased to be looked after due to granting of special guardianship order (SGO) - year to date figure					30%	21%	16%	12%			2 Feel & Be Safe	Outcome 5
P3.13	Jacqui Hall	Jacqui Hall	Number of children with an adoption decision					43	38	41	42			2 Feel & Be Safe	Outcome 5
P3.14	Jacqui Hall	Jacqui Hall	% of children ceased to be looked after due to adoption - year to date figure	High is Good				12%	13%	16%	15%			2 Feel & Be Safe	Outcome 5
P3.15	Jacqui Hall	Jacqui Hall	% children who wait less than 14 months between entering care and moving in with adoptive family (This has changed to 14 months from 16 months)	High is Good				67%	44%	42%	38%			2 Feel & Be Safe	Outcome 5
P3.16	Jacqui Hall	Jacqui Hall	Average number of days between entering care and moving in with adoptive family (A1 national indicator)	Low is Good		558	426	339	328	392	418			2 Feel & Be Safe	Outcome 5
P3.17	Jacqui Hall	Jacqui Hall	Average number of days between placement order and match with adoptive family (A2 national indicator)	Low is Good		226	121	130	138	152	181			2 Feel & Be Safe	Outcome 5

Ref	Info available from	Commentary/ Lead		Polarity	Stat Neigh Av	Nationa l Av	Target	Yr. end 18-19	Qu 1 19-20	Qu 2 19-20	Qu 3 19- 20	Qu 4 19-20	RAG	C&YP Plan Priority	Corporate Priority
P3.18	Jacqui Hall	Jacqui Hall	Average number of days between entering care and moving in with adoptive family/ foster carer who becomes adoptive family	Low is Good			426	318	328	364	365			2 Feel & Be Safe	Outcome 5
P3.19	Jacqui Hall	Jacqui Hall	% of individuals aged 16-18 leaving care through independence						0%	5%	14%			2 Feel & Be Safe	Outcome 5
Priority 4 - Improve Health and Wellbeing Outcomes															
P4.1	Jacqui Hall	Jacqui Hall	% of initial health assessments requested within 48 hours of coming into care	High is Good				70%	68%	75%	56%			4 Being Healthy and Making Positive Choices	Outcome 5
P4.2	Jacqui Hall	Jacqui Hall	% of initial health assessments completed by paediatricians within 20 working days	High is Good				67%	53%	68%	47%			4 Being Healthy and Making Positive Choices	Outcome 5
P4.3	Jacqui Hall	Jacqui Hall	% of review health assessments completed (ytd fig)	High is Good				91%	85%	85%	87%			4 Being Healthy and Making Positive Choices	Outcome 5
P4.4	Shan McParland	Shan McParland	Number of care leavers with a health passport	High is Good					80%	100%	94%			4 Being Healthy and Making Positive Choices	Outcome 5
P4.5	Sam Ankers	Sam Ankers	Number of pregnant care leavers (eligible, relevant and former relevant) 16+	Low is Good				5	4	7	7			4 Being Healthy and Making Positive Choices	Outcome 5
P4.6	Jacqui Hall	Steve Nevitt	% of young people with a SDQ score of 20 or above	Low is Good				26%	27%	27%	26%			4 Being Healthy and Making Positive Choices	Outcome 5
P4.7	Celine Keeling		Number of young people where we have undertaken an emotional wellbeing screening tool						11	6	4			4 Being Healthy and Making Positive Choices	Outcome 5
P4.8	Bev Harding	Bev Harding	Number of cared for children that went missing 5 times or more (quarterly figure is 5 or more times in that quarter)	Low is Good				32	11	13	8			2 Feel & Be Safe	Outcome 5
Priority 5 - Preparing for Adulthood															
P5.1	BI Team	Sam Ankers	Number/ % of care leavers with an up to date pathway plan	High is Good				98%		98%	98%			2 Feel & Be Safe	Outcome 5
P5.2	BI Team	Sam Ankers	% of care leavers in suitable accommodation	High is Good				96%	96%	97%	96%			2 Feel & Be Safe	Outcome 5
P5.3	BI Team		The number of young people with a CSE plan - All Individuals					9	12	18	15			2 Feel & Be Safe	Outcome 5
P5.4	Jacqui Hall		%/ number of individuals aged 16-17 that return home to parents (ytd)					14%	33%	33%	43%			2 Feel & Be Safe	Outcome 5
P5.5	Sarah Probert	Jacqui Hall	Number of individuals in staying put arrangement					12	13	12	16			2 Feel & Be Safe	Outcome 5
P5.6	Lisa Blanchard	Lisa Blanchard	Number of individual offences committed by cared for children	Low is Good				63	5	1	11			4 Being Healthy and Making Positive Choices	Outcome 1
P5.7	Lisa Blanchard	Lisa Blanchard	Number of cared for children offending	Low is Good					3	1	3			4 Being Healthy and Making Positive Choices	Outcome 1

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